

# MIDDLE EAST SUPPLY CHAIN OPERATIONAL UPDATES

MAY 26, 2026

When others face limits, Marken delivers certainty. In light of ongoing disruption, Marken continues to monitor impacts on airspace, operations, and airline services. While others are constrained, we remain fully operational and ready now.

We are stepping in where others can't. Backed by our global, resilient, fully redundant network built without equal, we keep shipments moving with complete control and agile routing, even when fuel constraints and infrastructure challenges slow others down.

Where capacity tightens, we adapt. Where delays emerge, we reroute. From first mile to final mile, we deliver with speed, precision, and consistency.

**If you would like to subscribe to Marken's Supply Chain Update communications via email, please contact [expert@marken.com](mailto:expert@marken.com).**

**Marken keeps moving. Ready now and proven where it matters most.**

## GLOBAL HIGHLIGHTS

- Ongoing conflict involving Iran, Israel, and broader regional actors continues to drive ongoing and periodically expanding airspace restrictions, high-risk advisories, and intermittent operational disruptions across parts of the Middle East, compressing available routings and reducing network flexibility. Airlines and integrators have periodically suspended, reduced, or rerouted services via major Gulf and Levant transit corridors—particularly impacting Asia–Middle East–Europe flows—resulting in longer transit times, rolling schedule adjustments, and reduced effective capacity for time-sensitive cargo.
- Several carriers have also adjusted, suspended, or selectively cancelled services due to evolving airspace restrictions, localized airport disruptions, security concerns, and operational risk management measures at key regional hubs. These conditions continue to require diversions, ad-hoc recovery planning, aircraft repositioning, and schedule revisions across both passenger and cargo networks.
- Maritime conditions remain highly volatile. Commercial traffic through the Strait of Hormuz continues to experience severe disruption, sharply reduced transit activity, and heightened security controls amid ongoing military tensions and vessel security incidents, while many carriers continue limiting exposure on Red Sea and Suez routings. Some services are maintaining or reintroducing Cape of Good Hope diversions, increasing transit times, disrupting sailing schedules, and contributing to equipment and network imbalances across connected trade lanes.
- Freight forwarders and logistics providers continue advising shippers to plan for longer lead times, secure bookings earlier, increase forecast visibility, and maintain contingency planning where feasible to help protect constrained capacity and maintain supply chain continuity in a volatile operating environment.

**If you have questions about a specific shipment or our operations in a particular area, please contact your local Marken branch or your business development professional.**

## APAC REGION (ASIA-PACIFIC)



**CHINA / NORTH ASIA**



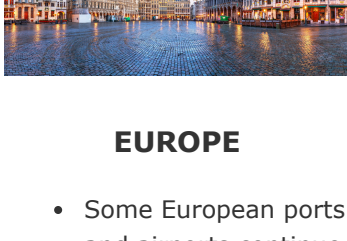
**INDIA / SOUTH ASIA**



**SOUTHEAST ASIA (SINGAPORE, THAILAND, VIETNAM)**

- Many Asia–Europe flights that would traditionally transit Middle East or adjacent airspace corridors have been retimed or rerouted via more northerly or southerly paths, depending on carrier strategy, operational requirements, and evolving airspace restrictions.
- These adjustments are increasing transit times on some lanes and may contribute to occasional short-notice schedule changes, payload restrictions, equipment swaps, or reduced schedule reliability on affected services.
- Ocean services transiting the Arabian Sea and Gulf region may face selective rerouting, transit schedule adjustments, and heightened security measures, which could impact schedules and routing patterns on certain services.
- Air cargo moving through Gulf hubs may also experience periodic capacity tightening, extended transit times, and schedule variability as carriers adjust networks, manage operational risk, and respond to evolving airspace restrictions across the region.
- Local operations remain generally stable. Long-haul services to Europe may be affected by Middle East overflight restrictions, rerouting requirements, or Gulf hub disruptions, while North America lanes may experience more selective impacts tied to broader network adjustments, aircraft rotations, and capacity shifts across global airfreight networks.

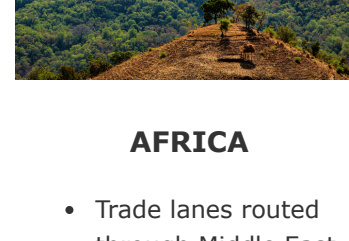
## EMEA REGION (EUROPE, MIDDLE EAST & AFRICA)



**EUROPE**



**MIDDLE EAST**



**AFRICA**

- Some European ports and airports continue to experience variability schedule driven by longer Asia–Europe ocean routings, selective carrier rerouting, and airspace avoidance measures affecting portions of the Middle East corridor.
- Capacity remains tighter on certain Europe–Asia lanes, with periodic pressure on rates, transit times, aircraft availability, and hub operations as carriers continue adjusting networks to evolving operational conditions.
- Clinical collections are generally operating normally, though country-specific adjustments, localized service impacts, or temporary schedule changes may occur depending on evolving regional conditions.
- Airspace and maritime disruptions remain the primary operational risks, with potential impacts to flight schedules, transit times, cargo capacity, vessel routing, and service reliability across Gulf and broader Middle East trade corridors.
- Trade lanes routed through Middle East hubs may experience schedule variability, transit delays, and periodic capacity fluctuations as carriers continue adjusting regional networks and routings.
- East Africa shipments linked to Red Sea and Suez trade corridors may face extended transit times, feeder service disruption, schedule irregularities, and occasional equipment or container availability constraints. I prefer this response trade corridors.

### Additional Regional Updates:

- **Bahrain:** Bahrain International Airport remains operational on a limited and evolving basis following periods of airspace disruption. Capacity recovery remains uneven, and short-notice restrictions, delays, or schedule adjustments remain possible.
- **Israel:** Ben Gurion Airport remains operational, though recovery remains uneven. Domestic and regional operations are generally more stable, while many foreign carriers continue selective suspensions, reduced frequencies, or rerouted services.
- **Jordan:** Queen Alia International Airport remains operational, though intermittent restrictions, rerouting measures, and schedule changes remain possible depending on regional developments.
- **Kuwait:** Airport and airspace operations remain subject to operational restrictions and rapid change. Limited carrier operations, congestion, backlog, and capacity constraints remain possible depending on evolving security conditions.
- **Iraq (Erbil / Baghdad):** Iraqi airspace and airport operations remain highly fluid. Airline resumptions remain uneven, and reduced capacity, carrier-specific suspensions, rerouting measures, and operational delays should be anticipated.
- **Saudi Arabia:** Major airports remain operational, though delays, selective cancellations, and carrier-specific cargo acceptance restrictions remain possible due to regional operational conditions and airspace management measures.
- **Lebanon:** Beirut remains operational, though schedules remain reduced and outbound connectivity may continue to be constrained on certain lanes.
- **Egypt:** Airports remain operational, though some airlines continue selective suspensions, reroutings, or schedule adjustments tied to broader regional airspace conditions.
- **UAE:** Dubai and Abu Dhabi remain operational, though some carriers continue reduced schedules, selective suspensions, or adjusted routings as regional airspace conditions continue to evolve.
- **Qatar:** Doha remains operational, though periodic corridor restrictions, schedule adjustments, and network recovery measures may continue depending on regional airspace conditions.
- **Oman:** Airspace remains operational and continues to serve as an alternate regional corridor, though route-specific restrictions, congestion, or schedule variability may still occur.

### Customer Guidance:

- Due to limited capacity, shipments to Bahrain, Kuwait, and Iraq may face delays and space constraints.
- Customers should contact their local branch to confirm operational feasibility and routing options before booking.
- Secure shipment bookings as early as possible to minimize delays caused by congestion or limited capacity.

## LATIN & CENTRAL AMERICA REGIONS

Latin and Central American operations are not at the epicenter of the Middle East crisis, but indirect impacts continue to be felt through global capacity constraints and network imbalances—particularly on Asia/Europe–LATAM flows that rely on shared long-haul aircraft and ocean capacity. As carriers continue adjusting networks around Middle East disruptions, some Latin American trade lanes may experience periodic capacity tightening, schedule variability, and routing adjustments.

- Ocean shipments moving via the Suez and Red Sea corridor may face longer transit times and reduced schedule reliability where services are diverted around the Cape of Good Hope. These adjustments can contribute to extended lead times, vessel bunching, intermittent congestion at European transshipment hubs, and downstream impacts on Latin American feeder services, including delays, equipment imbalances, and schedule changes.
- Airfreight moving into Latin America via European hubs—or through globally reallocated carrier networks—may also experience longer routings and schedule adjustments as airlines selectively avoid impacted airspace. Temporary capacity constraints may occur on certain Europe–LATAM and Asia–LATAM corridors, particularly during periods of elevated demand or operational disruption.

## NORTH AMERICA REGION

North American operations remain generally stable, though they continue to experience indirect impacts from the same global capacity, routing, and rate pressures affecting other regions. Network adjustments across international air and ocean services may create secondary impacts on capacity allocation, schedule reliability, equipment availability, and transit consistency across certain North American trade lanes.

Some airlines continue selectively avoiding or rerouting around portions of Middle East airspace, while ocean carriers serving North America from Asia and Europe manage ongoing downstream effects from Red Sea and Suez Canal disruptions, as well as broader regional security considerations. These conditions may contribute to occasional schedule variability, extended transit times on certain routes, and periodic pressure on available air and ocean capacity—particularly during periods of elevated demand or peak shipping activity.

### MARKEN'S ONGOING RESPONSE & COMMITMENT TO PATIENTS

**Marken Prioritizes Patient Safety, Product Integrity, and Data Quality Above All.**

When Middle East routings disrupt, we execute rigorous risk assessments evaluating carrier options, transit times, and lane-specific security—to deploy alternative global solutions: rerouted ocean services, hybrid air-sea/air-ground/UPS network pathways, and stable hub connections that protect study timelines despite delays.



#### Our Proactive Disruption Response

- 24/7 monitoring of airline suspensions, airspace closures, and schedule changes.
- Partner coordination to triage and recover cold chain shipments.
- Alternative routings/carriers for time/temperature-critical cargo (with transparent TAT updates).
- Continuous communication on routing, collections, and constraints.
- Origin facility/vendor/airline sync for rapid recovery, secure storage, and re-icing.

#### We're Here to Support You

Marken's self-healing UPS network and proven mitigation strategies ensure business continuity. This dynamic situation receives constant 24/7 oversight—contact your local representative or [info@marken.com](mailto:info@marken.com) for immediate support.

**Talk with an expert today: [expert@marken.com](mailto:expert@marken.com)**

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